FLASH REPORT – June 2023

Industrials: Aerospace & Defense

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Quarterly Update

- The leading sector for M&A activity in the aerospace and defense industry was aftermarket parts and services for fixed-wing rotorcraft, indicative of companies capitalizing on aging fleets and increased maintenance costs as air travel continues to surge.
- The U.S. defense market is a bright spot for the aerospace and defense industry, supported by increased demand and budgetary spending resulting from ongoing geopolitical tensions. The FY 2024 U.S. defense budget requested \$842B, a 3% increase over the 2023 level.
- Given the steady nature of the industry, strong budget outlook, and long-term government contracting dynamics, defense companies continue to be viewed as attractive M&A candidates
- As build-rates for commercial airliners increase to forecasted levels, suppliers will need to invest in working capital to support the ramp up in production, which will potentially create cash flow challenges and create opportunities for consolidation.
- Key M&A themes include acquisitions by aerospace and defense suppliers to diversify end-markets, acquisition of companies to strengthen supply bases, and consolidation in the fragmented engine components market.

Recent Industrials Transactions (Selected)









For more information and insights, please contact the EdgePoint Industrials Group:



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Industrials: Aerospace & Defense | June 2023

Recent Aerospace & Defense Transactions (Selected)

| Target | Date | Buyers / Investors | Region | Strategic / Financial |
|---|--------|---|---------------|----------------------------|
| Certain Assets of Saab AB | Jun 28 | Honeywell International Inc. | EMEA | Strategic |
| Vulcan Machine, LLC | Jun 27 | Prince Industries, Inc. | United States | Financial-Backed Strategic |
| Adranos, Inc. | Jun 25 | Anduril Industries, Inc. | United States | Financial-Backed Strategic |
| Application Recherche Electronique | Jun 16 | Exens Solutions | EMEA | Financial-Backed Strategic |
| International Water-Guard Industries Inc. | Jun 13 | Arcline Investment Management | Canada | Financial |
| Uniflight Global | Jun 12 | Optima Aero Inc. | United States | Strategic |
| CIRCOR International, Inc. | Jun 5 | KKR & Co. Inc. | United States | Financial |
| MB Aerospace Holdings Limited | Jun 5 | Barnes Aerospace, Inc. | EMEA | Strategic |
| Yingling Aircraft, Inc. | Jun 5 | AE Industrial Partners | United States | Financial |
| Lone Star Casting & Machine | May 31 | Wieland Group | United States | Strategic |
| JBT AeroTech Corporation | May 30 | Oshkosh Corporation | United States | Strategic |
| ASTECH Engineered Products, Inc. | May 26 | True West Capital Partners | United States | Financial |
| Indra Sistemas, S.A. | May 15 | Mecanizados Escribano S.L. | EMEA | Financial-Backed Strategic |
| Wencor Group, LLC | May 15 | HEICO Corporation | United States | Strategic |
| Duotech Services, Inc. | May 9 | Bernhard Capital Partners | United States | Financial |
| Super-Sharp Space Systems Limited | May 3 | Satlantis Microsats Sociedad Anonima | EMEA | Financial-Backed Strategic |
| Micro-Mode Products, Inc. | May 2 | ITT Inc. | United States | Strategic |
| BLR Aerospace, LLC | Apr 25 | Ducommun LaBarge Technologies, Inc. | United States | Strategic |
| Britten-Norman Aircraft Limited | Apr 21 | Cranfield Aerospace Limited | EMEA | Strategic |
| Aerosystems International Inc. | Apr 21 | Electrical Components International, Inc. | Canada | Financial-Backed Strategic |

Source: S&P Capital IQ (June 30, 2023)

Global Lower-Middle Market Quarterly Deal Flow



Source: Pitchbook (March 31, 2023); Lower-middle market refers to deals valued at \$100 million or less

- Strategic buyers, less impacted by rising interest rates, continue to pursue acquisitions as a path to deploy excess cash, expand market share, or vertically integrate
- Aerospace and defense M&A is expected to remain active due to continued robust demand for new airliners and increased defense spending



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EdgePoint Public Comparable Index Constituents

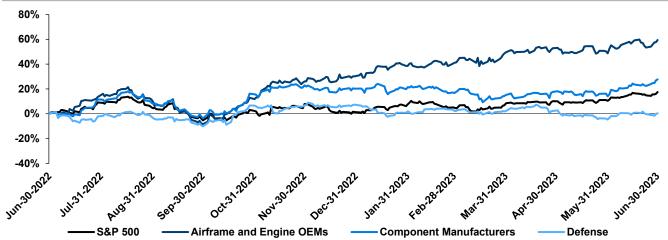
| Aerospace and Defense Airframe and Engine OEMs | | | | | | | | | | | | |
|---|------------|--------|--------|----------|----------|-------|-------|-----------|--------|------------|-----------|---------|
| Airranie and Engine OEWS | Enterprise | LTM M: | argins | EBI | TDA | EV/EB | ITDA | Revenue | Revenu | e Growth | Stock | % of 52 |
| Company Name | Value (EV) | Gross | EBITDA | LTM | 2022E | LTM | 2022E | LTM | LTM | 3-Yr. CAGR | Price | Wk High |
| Airbus SE | \$ 100,300 | 17.1% | 11.6% | \$ 6,791 | \$ 8,717 | 14.0x | 11.5x | \$ 58,526 | 9.0% | -5.1% | \$ 132.36 | 98.8% |
| The Boeing Company | 167,680 | 9.7% | 2.9% | 2,045 | 4,407 | 68.0x | 38.0x | 70,538 | 15.5% | 0.0% | 211.16 | 94.3% |
| General Electric Company | 122,885 | 24.7% | 11.0% | 8,654 | 7,124 | 12.4x | 17.2x | 78,366 | 12.3% | -5.4% | 109.85 | 99.6% |
| Rolls-Royce Holdings plc | 16,115 | 20.4% | 9.5% | 1,285 | 1,771 | 10.1x | 9.1x | 13,520 | 20.5% | -6.6% | 1.51 | 94.4% |
| Safran SA | 61,005 | 47.8% | 19.0% | 3,746 | 4,401 | 15.6x | 13.9x | 19,674 | 28.6% | -8.0% | 143.46 | 98.6% |
| | Median | 20.4% | 11.0% | 3,746 | 4,407 | 14.0x | 13.9x | 58,526 | 15.5% | -5.4% | 132.36 | 98.6% |
| | Mean | 23.9% | 10.8% | 4,504 | 5,284 | 24.0x | 18.0x | 48,125 | 17.2% | -5.0% | 119.67 | 97.1% |

| Component Manufacturers | | | | | | | | | | | | | | | | |
|-------------------------------------|------------|----------|-------------|--------|--------|-------|----|-----------|-------|---------|----|----------------|-------|------------|----------|---------|
| | Enterprise | | LTM Margins | | EBITDA | | | EV/EBITDA | | Revenue | | Revenue Growth | | Stock | % of 52 | |
| Company Name | Va | lue (EV) | Gross | EBITDA | | LTM | 2 | 022E | LTM | 2022E | | LTM | LTM | 3-Yr. CAGR | Price | Wk High |
| Allegheny Technologies Incorporated | \$ | 7,333 | 18.3% | 13.6% | \$ | 549 | \$ | 607 | 12.6x | 12.1x | \$ | 4,040 | 37.3% | -0.3% | \$ 44.23 | 99.6% |
| Astronics Corporation | | 826 | 13.7% | 0.0% | | 0 | | 40 | 87.0x | 20.8x | | 575 | 26.4% | -7.3% | 19.86 | 96.1% |
| Honeywell International Inc. | | 151,551 | 33.3% | 23.3% | | 8,382 | | 9,438 | 17.4x | 16.1x | | 35,954 | 4.8% | -0.3% | 207.50 | 93.9% |
| Moog Inc. | | 4,413 | 26.8% | 11.6% | | 365 | | 415 | 11.2x | 10.6x | | 3,138 | 7.2% | 1.2% | 108.43 | 97.7% |
| Parker-Hannifin Corporation | | 62,899 | 28.7% | 21.1% | | 3,826 | | 4,626 | 15.7x | 13.6x | | 18,157 | 16.1% | 8.5% | 390.04 | 99.3% |
| Triumph Group, Inc. | | 2,293 | 28.1% | 14.1% | | 194 | | 211 | 11.2x | 10.8x | | 1,379 | -5.5% | -21.9% | 12.37 | 73.3% |
| Woodward, Inc. | | 7,894 | 21.4% | 11.9% | | 308 | | 427 | 23.4x | 18.5x | | 2,591 | 14.9% | -4.0% | 118.91 | 99.6% |
| | Median | | 26.8% | 13.6% | | 365 | | 427 | 15.7x | 13.6x | | 3,138 | 14.9% | -0.3% | 108.43 | 97.7% |
| | Mean | | 24.3% | 13.7% | | 1,946 | | 2,252 | 25.5x | 14.6x | | 9,405 | 14.5% | -3.4% | 128.76 | 94.2% |

| Defense Contractors | | | | | | | | | | | | |
|-----------------------------------|------------|--------|--------|----------|----------|-------|-----------|-----------|----------------|------------|---------|---------|
| | Enterprise | LTM Ma | urgins | | EBITDA | | EV/EBITDA | | Revenue Growth | | Stock | % of 52 |
| Company Name | Value (EV) | Gross | EBITDA | LTM | 2020E | LTM | 2022E | LTM | LTM | 3-Yr. CAGR | Price | Wk High |
| BAE Systems plc | \$ 34,805 | 66.2% | 11.9% | \$ 2,521 | \$ 3,231 | 11.9x | 10.8x | \$ 21,258 | 8.9% | 5.1% | \$ 9.27 | 89.4% |
| General Dynamics Corporation | 68,978 | 16.6% | 13.3% | 5,315 | 5,345 | 12.1x | 12.9x | 39,896 | 3.7% | 0.9% | 215.15 | 83.8% |
| L3Harris Technologies, Inc. | 47,360 | 27.8% | 15.9% | 2,763 | 3,432 | 16.1x | 13.8x | 17,430 | 0.5% | -6.6% | 195.77 | 76.7% |
| Lockheed Martin Corporation | 129,752 | 12.9% | 13.1% | 8,678 | 9,864 | 14.3x | 13.2x | 66,146 | 0.6% | 2.7% | 460.38 | 90.6% |
| Northrop Grumman Corporation | 82,912 | 20.4% | 21.0% | 7,680 | 5,348 | 10.2x | 15.4x | 36,602 | 2.6% | 2.6% | 455.80 | 81.9% |
| Raytheon Technologies Corporation | 174,643 | 20.5% | 17.3% | 11,880 | 12,840 | 14.1x | 13.6x | 68,572 | 5.7% | 14.4% | 97.96 | 90.0% |
| | Median | 20.5% | 14.6% | 6,498 | 5,346 | 13.1x | 13.4x | 38,249 | 3.2% | 2.7% | 205.46 | 86.6% |
| | Mean | 27.4% | 15.4% | 6,473 | 6,676 | 13.1x | 13.3x | 41,651 | 3.7% | 3.2% | 239.06 | 85.4% |

Source: S&P Capital IQ (June 30, 2023)

EdgePoint Comparable Index Trailing Twelve Months Stock Performance



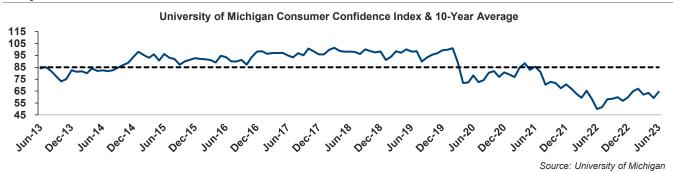
Source: S&P Capital IQ (June 30, 2023)

 Airframe and Engine OEMs have outperformed the market over the last 12 months as resurgent travel has increased airlines' appetite for new jets



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Key Macroeconomic Indicators





St. Louis Fed Industrial Production Index & 10-Year Average

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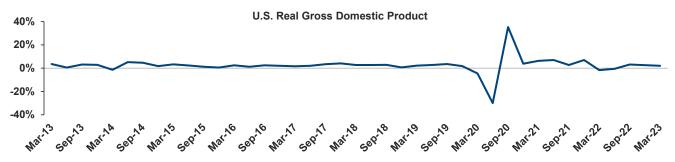
St. Louis Fed Industrial Production Index & 10-Year Average

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St. Louis Fed Industrial Producti



Source: Bureau of Economic Analysis

Source: The Federal Reserve Bank of St. Louis

